## Sample Business Plan #4: Business Model Canvas

Key Partners	Key Activities	Value Propositions	Customer Relationships	Customer Segments
Who are our key partners?	What key activities do our	What value do we deliver to	What type of relationship	Who do we create value for?
Who are our key suppliers?	value propositions require?	customers?	does each of our customer	Who are our most valued
Which key resources are we	Our distribution channels?	Which customer's problems	segments expect us to have	customers?
acquiring from partners?	Customer relationships?	are we helping to solve?	with them?	
Which key activities do	Revenue streams?	What bundles of products	Which customer relationships	
partners perform?		and services are we offering	have we established?	
		to each customer segment?	How are the relationships	
			integrated with the rest of	
			business model?	
			How costly are they	
			relationships?	
	Key Resources	_	Channels	-
	What key resources do our		Through which channels do	
	value propositions require?		our customer segments want	
	Our distribution channels?		to be reached?	
	Customer relationships?		How are we reaching them	
	Revenue streams?		now?	
			How are our channels	
			integrated?	
			Which ones work best?	
			Which ones are most cost-	
			efficient?	
			How are we integrating them	
			with customer routines?	

Cost Structure	Revenue Streams
What are the most important costs in our business model?	For what value are our customers really willing to pay?
Which key resources are most expensive?	For what value do they currently pay?
Which key activities are most expensive?	How are they currently paying?
	How much would they prefer to pay?
	How much does each revenue stream contribute to overall revenue?

Model from A. Osterwalder, Yves Pigneur, Alan Smith, and 470 practitioners from 45 countries, self published, 2010